Pre-Conference • 9th October
October 9, 2023

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
<th>Capacity</th>
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<tbody>
<tr>
<td>10:30 EDT</td>
<td>Vall d’Hebron Barcelona Hospital Campus Site Visit. Capacity - 25 delegates</td>
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<td>Hospital de la Santa Creu i Sant Pau Site Visit. Capacity - 30 delegates</td>
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<td>11:00 EDT</td>
<td>Hospital Clinic Barcelona Site Visit. Capacity - 30 delegates</td>
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<td>16:00 EDT</td>
<td>Collaborating with ICHOM: Future Directions. Capacity - 90 delegates</td>
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<td>World Economic Forum Dialogue</td>
<td>Data and Digital as Key Enablers of Healthcare Systems Transformation. Capacity - 50 delegates</td>
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<td></td>
<td>European Association of Value-Based Health Care (EAVBHC) Session. Value-Based Healthcare - Making It Happen - Individual Responsibility and Joint Action. Capacity - 50 delegates</td>
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<td>18:00 EDT</td>
<td>ICHOM Welcome Drinks Reception with Welcome Address by ICHOM Board</td>
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**Day 1 • 10th October**

October 10, 2023

**14:00 EDT**

**Introduction to Value-Based Healthcare (VBHC) - International Courses**

**INTRODUCTION TO VBHC STREAM**

- Hamish Laing - Professor of Enhanced innovation, Engagement and Outcomes, Director, Value-Based Health and Care Academy, VBHC Academy, Swansea University, Wales UK
- Mary Winikowski - Fellow, Harvard Business School, Board Member, ICHOM
- Gregory Katz Ph.D. - Chair of Innovation & Value in Health, University of Paris School of Medicine; President, PromTime
- Francisco de Paula Rodrigues - Director of Strategy Department, Medtronic Spain and Portugal

**Learnings from Comparing Outcomes Data Across National Borders**

**QUALITY IMPROVEMENT DRIVEN BY OUTCOMES DATA STREAM**

- Stefan Larsson MD, PhD - Co-founder and Chairman of the Board, ICHOM
- Mor Dickman MD PhD - Co-Chair, ESCRs registries (European Society of Cataract and Refractive Surgeons)
- Michael van den Berg - Health Policy Analyst, OECD
- Kellie Paich M.P.H. - Global Director, Clinical Quality & Survivorship, Movember
- Kristof Vanhæschem - Founder and CEO, Data For Patients

**Impact of Digital Innovations on Delivering High Value Care for Improved Patient Outcomes**

**DIGITAL TRANSFORMATION OF CARE STREAM**

- Namita Seth Mehta MD - Executive Editor, NEJM Catalyst; Associate Physician, Brigham and Women's Hospital; Assistant Professor, Harvard Medical School
- L.B. (Linetta) Koppert - Associate Professor, Surgical Oncology, Clinical Epidemiologist, Erasmus MC Rotterdam, the Netherlands
- Cartes Illa - Director Healthcare, Payer, Provider & Government, IQVIA
- Angela Kamakil Sitiyi - Director, Health Innovations, PharmAccess Kenya
- Jesús Berdún Peraito - Head of Operation in the Clinical Validation Center for Digital Health, Strategy Office, Hospital de la Santa Creu i Sant Pau

**Payer-Provider Partnerships - Bridging the Gap of Disconnect and Distrust**

**PAYMENT INCENTIVES STREAM**

- Hannah Aldean MD - Head of Value in Healthcare, Amplify Health, Singapore
- Ayadele Kazeem MD, BS - Deputy Chief Medical Officer, AXA Health, UK
- Othman Yousef AlKassabi MD - CEO, Tawuniya, Saudi Arabia
- Florian Rueter, M.D - Head Quality Management and Value Based Healthcare, University Hospital Basel

**5 steps to collect data for measuring outcomes**

**SPONSORED STREAM**

- Pedro Ferranti - Medical Director, Vera Cruz Oftalmologia - Hospital Care; MD, Federal University of Sao Paulo; Ophthalmology, Federal University of Sao Paulo
- Glaucoma Fellow, Federal University of Sao Paulo; Executive Education in VBHC, Harvard Business School
- Ana Júlia Lopes - VBHC Consultant, Founder, Be Value
- Luciana Maria de Barros Carlos - General Director, Hemoce; Hematologist, Emilio Ribas Laboratory; Hematologist, Dr. José Frota Institute - IJF; Professor of Medicine Course, Unichristus University

**7:30 EDT**

**NETWORKING BREAKFAST & REGISTRATION**

**8:30 EDT**

**Chairs' Opening Remarks and Welcome**

- Jennifer Bright - President, ICHOM

**8:45 EDT**

**Keynote Address. The Power of the Patient Voice – Making the Change Together**

- Joline Munier - Cancer Survivor, Patient Advocate, Inspire2Live; Patient Expert, Linnean Initiative; HealthTech Leader,

**9:05 EDT**

**The Perspective of CMMI on Incorporating Patient-Reported Outcomes Measures into VBHC**

- Susannah Bernheim, MD, MHS - Global Director, Clinical Quality & Survivorship, Movember

**9:20 EDT**

**How Can Industry Become a Trusted Partner in Healthcare Transformation?**

- Christophe Weber - CEO, Takeda Pharmaceutical Company Limited

**9:40 EDT**

**How Can VBHC Help Address the Workforce Crisis?**

- Rosa Sunil MD PhD - President of the Board of Trustees, Avedis Donabedian Research Institute, Universitat Autònoma de Barcelona (UAB), Avedis Donabedian Foundation
- Arie Franx - Professor of Obstetrics, Erasmus MC; Co-Founder and Co-Chairman, Linnean Initiative
- Prof. Dr. Markus Graefen - Professor of Urology & Chairman, Martini Klinik, Germany
- Kathi Ehrlert - Head Nurse, Martini Klinik
- Lindsay Scott - Physiotherapist (B.Sc., UCT, M.Sc. Stellenbosch), Managing Director, Workability, South Africa

**10:20 EDT**

**The Role of Patient Advocates Beyond Having a Seat at the Table. How to Make Patients the Driving Force for Healthcare Transformation?**

- Laura Cooley PhD - Editor in Chief, Journal of Patient Experience
- Valentina Strammiello - Director of Programmes, European Patient Forum (EPF)
- Emily J. Holubowich, MPP - National Senior Vice President, Federal Advocacy, American Heart Association
- Paul Villanti - Executive Director, Programmes, Movember
- Phil Collins - Patient Research Ambassador

**11:00 EDT**

**NETWORKING BREAK & EXHIBITION & ABSTRACT POSTERS**
Led by NEJM Catalyst and ICHOM the session will showcase the top selected abstracts 2023.

**ABSTRACT PRESENTATIONS**

- Thomas H. Lee MSc, MD, BA - Chief Medical Officer, Press Ganey Associates, Inc. Primary Care Physician, Brigham & Women’s Hospital; Professor of Medicine (part time), Harvard Medical School; Professor, Department of Health Policy and Management, Harvard T.H. Chan School of Public Health; Editor-in-Chief, NEJM Catalyst
- Namita Seth Motha MD - Executive Editor, NEJM Catalyst; Associate Physician, Brigham and Women’s Hospital; Assistant Professor, Harvard Medical School;
- Dammur Murphy - Group Chief Value Officer, National University Health System (NUHS)
- Maud van den Berg - Junior Researcher Health Services Management & Organisation, Erasmus MC
- Kashyap Moodley Naidoo PhD - Board Member, Professor of Practice, College of Health Solutions, Arizona State University (ASU)
- The Santeon Group
- Kathy Ho - Clinical Informatics Manager, Value Team, Providence Health Care (PHC)

Whether we talk about clinician and patient relationship, provider and payer, collaborative learning partners etc one of the essential elements for successful cooperation is trust.

**BUILDING AND MAINTAINING TRUST IN VBHC PARTNERSHIPS INTERACTIVE SESSION**

Jennifer Bright - President, ICHOM

Flores Ruter, M.D. - Head Quality Management and Value Based Healthcare, University Hospital Basel
Sanjay Singh - Head of Benefits, Claims and Health Services, CSS Insurance Switzerland
Joao Feijó - Business Development Director, Health Cluster Portugal
Frederic Noel - Vice President Services & Solutions, Medtronic
Lisbeth Ochholm Snede - Chairwoman, CEO & Co-Founder, Patient in Focus

The session will provide an opportunity for a dialogue between different healthcare stakeholders on strategies and key factors required for a realistic transition of specific health systems towards being value-based and patient-centred.

**HEALTH SYSTEM TRANSFORMATION THINK TANK *Under Chatham House Rule**

Shyam Bishen - Head of Centre for Health and Healthcare, World Economic Forum

Dan Yock Young PhD, MD - Senior Consultant, Department of Medicine, National University Hospital (NUH); Member Deputy Director of Medical Services, Health Services Group, Ministry of Health (MOH) Singapore

Zoe Warner, MBBS, MD, FCHM, AFRACMA, GAICD - Deputy Secretary of Public Health, Victorian Government Department of Health

Jesper Fisker PhD - Chairman, Danish Government’s Commission for Health Structure; CEO, Danish Cancer Society

Reem Fahd Bunyan, M.D., MSHA, M.S. - Acting CEO, Ministry of National Health, Saudi Arabia; Executive Director, G20 Global Innovation Hub for Improving Value in Health

**NETWORKING BREAK**

11:30 EDT

**NETWORKING LUNCH**

ICHOM Leaders’ Lunch sponsored by Air Liquide

12:45 EDT

**13:30 EDT**

**ABSTRACT POSTER GALLERY – Meet the Authors**

14:40 EDT

**TRANSITION BREAK**

14:50 EDT

**INTRODUCTION TO ICHOM AND SETS OF PATIENT-CENTERED OUTCOMES MEASUREMENT**

Neo M. Tapela MD - Chief Scientific Officer (VP), ICHOM

Paula Blancarte Jaber - Project Manager, ICHOM

Christina Nielsen - Project Manager, ICHOM

Uamanda de Silva - Project Manager, ICHOM

**Patient-Centered Health Data Collection on a Large Scale: How the “H2O Machine” Will Supply Clinical Practice with Real-World Data**

Men Stylidou - VP, Global Program Leader, Health Data Partnerships, Takeda; Project Lead, H2O

Tanja Stamm PhD - Head of Section for Outcomes Research, Center for Medical Data Science (Institute of Outcomes Research), Medical University of Vienna; Project Coordinator, H2O Project

Valentina Strammiello - Director of Programmes, European Patient Forum (EPF)

Zofia Das-Gupta MD - Outcomes Research Director, ICHOM, UK

**Improving Value-Based Care with Collaborative Learning Collaboratives**

**DIGITAL TRANSFORMATION OF CARE**

Dr. Itai Dayan MD - Co-founder and CEO, Rhino Health

Greg Robinson PhD - Chief Technology Officer, ICHOM

Jack Legatt - Director of Business Development and Marketing, The Clinician

**Case Study. Disruption of a VBHC Payment System - South African Example**

Frank Bocking MD - Paediatrician, Life Healthcare Group (Pty) Ltd, South Africa

Jeff Hendricks - Managing Director, Coverton

**PAYER ROUNDTABLE – WHAT IS STOPPING US FROM MOVING TO OUTCOMES-BASED INCENTIVE MODELS?**

Lili Brillstein MPH - CEO, BCollaborative

Jonathan Bromberg MD - CEO, Global Head of Health Insurance, Vitality Health International; Discovery Group

Thursday Boyer - CEO, Groupe Mutuel

Daniel Bahr - CEO, Allianz Germany; Former Federal Minister of Health, MoH Germany

Hussam F. Affalchi MD, MBB, MBA - Acting CEO, Center for National Health Insurance, MoH Saudi Arabia

15:30 EDT

**NETWORKING BREAK**

16:00 EDT
16:40 EDT **VBHC Prize Winner 2023 Presentation**
Fred van Eenennaam PhD, MD - Chairman, Value-Based Health Care Center Europe, Netherlands
Prakash Jayakumar M.D., Ph.D - Assistant Professor, Director of Value Based Health Care and Outcome Measurement, Department of Surgery and Perioperative Care, Dell Medical School, The University of Texas at Austin

16:55 EDT **Panel Discussion. The Role of Digital Platforms in Enabling VBHC. AI to Somewhere**
Jamie Heywood - CEO, Alden Scientific; Board Member, ICHOM
Thomas H. Lee MSc, MD, BA - Chief Medical Officer, Press Ganey Associates, Inc; Primary Care Physician, Brigham & Women's Hospital; Professor of Medicine (part time), Harvard Medical School; Professor, Department of Health Policy and Management, Harvard T.H. Chan School of Public Health; Editor-in-Chief, NEJM Catalyst
Andreas Ringman Uggla MD, PhD - Deputy CEO and CRO, Platform24, Sweden
Herko Coomans - International Digital Health Coordinator, Department of Health Information Policy, Ministry of Health, Welfare and Sport of The Netherlands
Tina Manoharan PhD - VP, Global Head of Data Science & AI Innovation, Philips

17:35 EDT **Chair Closing Address**
Jennifer Bright - President, ICHOM

20:30 EDT **ICHOM 2023 Gala Dinner**
Day 2 • 11th October
October 11, 2023

7:30 EDT  NETWORKING BREAKFAST

8:30 EDT  Chairs’ Opening Remarks
Jennifer Bright - President, ICHOM

8:40 EDT  Keynote Address “If Not You, Who?”
Francesca Colomba M.Sc. - Head of the Health Division at the Organisation for Economic Co-operation and Development, OECD

9:00 EDT  Local Spotlight. Building a VBHC Ecosystem in Catalonia – Lessons Learnt
Ramón Maengs Bosch - Chief Health Innovation Strategist, Departament de Salut, Generalitat de Catalunya; Ministry of Health, Government of Catalonia; Chief Innovation Officer, Agency for Health Quality and Assessment of Catalonia (AqUA)

Pedro Carrascal Rueda - Managing Director, Platform for Patient Organizations (POP)
Rossana Alessandrello - Value Based Procurement Director, Agency for Health Quality and Assessment of Catalonia (AqUA)
Fauitz Feu MD - Director of Quality and Patient Safety, Hospital Clinic, Barcelona
Marta Rubiera, MD PhD - Stroke Neurologist, Hospital Vall d’Hebron

9:45 EDT  Best Practices Session. Continuous Quality Improvement Through Learning Collaboratives and Benchmarking
Michael Engleslo, MD - Transplant Surgeon, University of Michigan; Portfolio Director, CQI
Pieter de Bey - Managing Director, Santeon Hospital Group, the Netherlands
Anne Füllaudo Zabala MD - R+D Coordination Manager, Kronikgune; Coordinator, VOICE Community
Thomas Leyden - Director II, Value Partnerships Program, Blue Cross Blue Shield of Michigan, USA
Bart Segers - Manager physiotherapy and Nephrology and Umbrella Coordinator Physiotherapy GZA, ZNA - Ziekenhuis Netwerk Antwerpen

10:30 EDT  NETWORKING BREAK & EXHIBITION

11:00 EDT  VBHC at Luz Saude – Sailing Safe on Troubled Waters
Filipe Costa - Director of Value Based Healthcare, The Luz Saude Group

Pedro Cardoso - Health Data Analyst, The Luz Saude Group
Ana Bilé - Value Contracting Manager, The Luz Saude Group
Francisco Rocha Gonçalves - Head of Market Access, Public Affairs and Trade, Sanofi
Elia Fernandes - Clinical Lead of Pregnancy and Childbirth, The Luz Saude Group

11:40 EDT  “Ask the Expert” Session. Measuring Outcomes – What’s Next?
Ali Hashemi - Co-Founder and CEO, meta[bi]otic; Co-Founder and Chairman, GluCare Health
Filipe Costa - Director of Value Based Healthcare, The Luz Saude Group
Valerie Kirchberger MD - Chief Operation Officer, Heartbeat, Germany; Former Head of the Value-Based Healthcare, Charité
Caja Lindberg - Global Health Consultant and Patient Advocate
Rodolphe Eurin - CEO, Hôpital de La Tour, Switzerland
Angela Kamaki Sitely - Director - Health Innovations, PharmAccess Kenya

12:30 EDT  NETWORKING LUNCH

13:30 EDT  ABSTRACT POSTER GALLERY – Meet the Authors

Getting Started with Value-Based Healthcare. Linnean Initiative Workshop. (Part 1) Please note - this session lasts 90 minutes
INTRODUCTION TO VBHC
Ari Frans - Professor of Obstetrics, Erasmus MC; Co-Founder and Co-Chairman, Linnean Initiative
Jallene Munker - Cancer Survivor, Patient Advocate, Inspire2Live; Patient Expert, Linnean Initiative; HealthTech Leader
Willem Jan Box, MD PhD - Internist-Nephrologist, St. Antonius Hospital; Professor Nephrology; Outcomes of Care, Leiden University Medical Center; Co-Chair, Linnean Initiative
Michele van der Kemp, MSc. - CEO, VDKM
Matthijs van der Linde, MSc. - Senior Consultant, VDKM; Project Lead, Linnean Initiative at National Health Care Institute

CIMAS Leading the Way in ICHOM Outcome Set Implementation in Zimbabwe
IMPLEMENTMENT STREAM
Nyasha Musuka MD - Group Chief Medical Officer, CIMAS, Zimbabwe
Vesa Komsni - Executive Vice President, Nordic Health Group (NHG), Finland
Foster Akaketwa - Chief Information Officer, CIMAS
Travilla Mushayarano - Clinic Manager, CIMAS

Patient-Reported Outcomes Measurement at the Enterprise Level: Keys to Institutional Implementation at Vanderbilt University Medical Center
IMPLEMENTMENT STREAM
Justin Bachmann, MD MPH - Assistant Professor of Medicine and Medical Director for Patient-Reported Outcomes Measurement, Vanderbilt University Medical Center

VBHC Procurement Partnerships - What a Win-Win Looks Like
INDUSTRY STREAM
Rob McGough - Partner, Hill Dickinson LLP; Vice President of the Executive Board, European Association of Value-Based Health Care
Hans Bax - Senior Manager Value- and Innovation-based Access, MedTech Europe
Guido Beccaguti - Value Strategy Director | Western Europe Enterprise Accounts & Services, Medtronic
Lauren Field - Senior Category Manager, Continence Care, NHS Supply Chain, NHS

3P Program – A new Care Management Program for Parkinson Patients
SPONSORED STREAM
Dr. David Rudilla, PhD - Clinical Psychologist, Patients and Outcomes Research Manager, Air Liquide Healthcare - Hospital Universitario de La Princesa
Nil Daraz Sarelli - Associated Professor, Linköping University Region Östergötland
Carina Hellqvist - Licensed Nurse, Specialized Parkinson’s Disease, Linköping University Region Östergötland

Please note: Sessions are subject to change, please check the website regularly for updates to speakers and sessions
Transition Break

Getting Started with Value-Based Healthcare. Linnean Initiative Workshop. (Part 2) Please note - this session lasts 90 minutes

INTRODUCTION TO VBHC
Arie Frans - Professor of Obstetrics, Erasmus MC; Co-Founder and Co-Chairman, Linnean Initiative
Jolene Munier - Cancer Survivor, Patient Advocate, Inspire2Live; Patient Expert, Linnean Initiative; HealthTech Leader,
Willemin Jan Bos, MD PhD - Internist-Nephrologist, St. Antonius Hospital; Professor Nephrology: Outcomes of Care; Leiden University Medical Center; Co-Chair, Linnean Initiative
Michele van der Kemp, MSc. - CEO, VDKNP
Matthijs van der Linde, MSc. - Senior Consultant; Project Lead, Linnean Initiative at National Health Care Institute

Implementation of the ICHOM Colorectal Cancer Set Via a Cloud-Based Platform at Two Major Victorian Hospitals

IMPLEMENTATION STREAM
Christine Georges PhD - Project Coordinator, Cabrini Health

Implementation of Value-Based Care in a Connected Health Network. Experience of the CIUSSS Centre Ouest

IMPLEMENTATION STREAM
Erin Cook - Director of Quality, Transformation, Evaluation, Value, Ethics and Virtual Care of the Integrated Health and Social Services, University Network of West-Central Montreal

Lawrence Rosenburg MD - Professor of Surgery and Medicine, McGill University; President and CEO of the Integrated Health and Social Services, University Network of West-Central Montreal
Mary Lattas - Director of Rehabilitation and Multidisciplinary Services at the Integrated Health and Social Services, University Network for West-Central Montreal; Assistant Dean, Health Professions Education, McGill University; Faculty of Medicine and Health Sciences.

Case Studies. Delivering Better Value to Patients with VBHC Procurement

INDUSTRY STREAM
Mary Witkowski - Fellow, Harvard Business School; Board Member, ICHOM

Sania Chouman - Global Head of Access Innovation, Takeda Pharmaceutical Switzerland
Karan Kirkegaard - Senior Category Manager, Strategic Procurement Department, Region of South Denmark
Per Wagner Kristensten MD - Head of Orthopaedic Department, Vejle Hospital
David N. Bernstein MD, MBA, MEI - Senior Researcher, Harvard Business School

Reimagining Value-Based Payment for Treating Heart Valve Disease in the US

SPONSORED STREAM
Mark J. Russo, MD, MS - Professor of Surgery, Chief of Cardiac Surgery, and Director of Structural Heart Disease, Rutgers-Robert Wood Johnson Medical School
Seth Clancy, MPH - Sr. VP, Transcatheter Heart Valves Global Health Economics an Reimbursement, Edwards Lifesciences

The Power of Partnership to Drive Standardized Outcomes Measurement

CONVERSATIONS WITH ICHOM
Ben Cardile - Chief Marketing Officer, ICHOM

Jennifer Bright - President, ICHOM
Neo M. Tapela MD - Chief Scientific Officer (VP), ICHOM
Greg Robinson PhD - Chief Technology Officer, ICHOM
Francisco Rocha Goncalves - Global Head of Access Innovation, Takeda Pharmaceutical Switzerland

Led by the ICHOM Implementation partners, this interactive session will serve as a discussion platform...

IMPLEMENTATION CHALLENGES & SOLUTIONS DISCUSSION
Balkrishna Korgaonkar MD - COO, Leapfrog to Value

Fares A. Saade - Partner, Capadev LLP
Fabio Cattaneilla - CMO, BrightFish B.V.
Vesa Komsi - Executive Vice President, Nordic Health Group (NHG), Finland
Lesley Moody PhD - Solutions Director, Digital Oncology, Varian
Thomas Antony Choolackal - Director of Customer Solutions, The Clinician

Shared Decision-Making and Continued Improvement. The Santeon Group Workshop

SHARED DECISION-MAKING & CONTINUOUS IMPROVEMENT WORKSHOP
Nelly van Udum MD - Program Manager, Personalized Care, Santeen Group

Willemin Jan Bos, MD PhD - Internist-Nephrologist, St. Antonius Hospital; Professor Nephrology: Outcomes of Care, Leiden University Medical Center; Co-Chair, Linnean Initiative

Marije Kamphuis MD - Gynecologist, OLVG
Joost Akkermans MD, PhD. - Consultant Obstetrician-Gynecologist, MST Enschede

Transition Break

ICHOM – NEJM Catalyst Implementation Award Winner Announcement

Thomas H. Lee MSc, MD, BA - Chief Medical Officer, Press Ganey Associates, Inc; Primary Care Physician, Brigham & Women’s Hospital; Professor of Medicine (part time), Harvard Medical School; Professor, Department of Health Policy and Management, Harvard T.H. Chan School of Public Health; Editor-in-Chief, NEJM Catalyst
Namita Seth Molha MSc - Executive Editor, NEJM Catalyst; Associate Physician, Brigham and Women’s Hospital; Assistant Professor, Harvard Medical School

ICHOM Fireside Chat. Ideas in Motion: Applying What We’ve Learned to Improve Patient Outcomes

Jennifer Bright - President, ICHOM

Thomas H. Lee MSc, MD, BA - Chief Medical Officer, Press Ganey Associates, Inc; Primary Care Physician, Brigham & Women’s Hospital; Professor of Medicine (part time), Harvard Medical School; Professor, Department of Health Policy and Management, Harvard T.H. Chan School of Public Health; Editor-in-Chief, NEJM Catalyst

Francisca Columbus MSc - Head of the Health Division at the Organisation for Economic Co-operation and Development, OECD
Peter Ziese, PhD, MD - Chief Medical Officer and Head of Medical Strategy & Innovation, Philips
Reginald D. Williams II - Vice President, International Health Policy and Practice Innovations Co-Lead, Behavioral Health, Commonwealth Fund
18:00 EDT  Ending of the ICHOM Annual Conference 2023